



2026  
MS-737

Proposed Budget  
**Brentwood**

For the period beginning January 1, 2026 and ending December 31, 2026

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: \_\_\_\_\_

**BUDGET COMMITTEE CERTIFICATION**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature	
JAMES HAJJAR	Bud Com CHAIR		2/23/2026
GABRIELLE KELLY	Bud Com		2/23/2026
Kathryn Niemiroski	Bud Com		2/23/2026
Michelle Suedat	Bud Com		2/23/2026

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

**For assistance please contact:**  
NH DRA Municipal and Property Division  
(603) 230-5090  
<https://www.revenue.nh.gov/about-dra/municipal-and-property-division/municipal-bureau>



New Hampshire  
Department of  
Revenue Administration

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Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Selectmen's Appropriations for period ending 12/31/2026 (Recommended)	Selectmen's Appropriations for period ending 12/31/2026 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Not Recommended)
<b>General Government</b>								
4130	Executive	02	\$126,569	\$145,648	\$220,621	\$0	\$220,621	\$0
4140	Election, Registration, and Vital Statistics	02	\$89,358	\$100,391	\$127,381	\$0	\$127,381	\$0
4150	Financial Administration	02	\$366,687	\$352,921	\$258,760	\$0	\$258,760	\$0
4152	Property Assessment	02	\$0	\$0	\$58,531	\$0	\$58,531	\$0
4153	Legal Expense	02	\$43,901	\$34,002	\$33,503	\$0	\$33,503	\$0
4155	Personnel Administration	02	\$445,458	\$582,725	\$519,254	\$0	\$519,254	\$0
4191	Planning and Zoning	02	\$104,745	\$115,111	\$119,850	\$0	\$119,850	\$0
4194	General Government Buildings	02	\$91,459	\$82,302	\$80,206	\$0	\$80,206	\$0
4195	Cemeteries	02	\$13,480	\$13,740	\$13,522	\$0	\$13,522	\$0
4196	Insurance Not Otherwise Allocated	02	\$181,110	\$186,111	\$196,120	\$0	\$196,120	\$0
4197	Advertising and Regional Associations		\$0	\$0	\$0	\$0	\$0	\$0
4198	Contingency		\$0	\$0	\$0	\$0	\$0	\$0
4199	Other General Government	02	\$64,033	\$111,826	\$66,825	\$0	\$66,825	\$0
	<b>General Government Subtotal</b>		<b>\$1,526,800</b>	<b>\$1,724,777</b>	<b>\$1,694,573</b>	<b>\$0</b>	<b>\$1,694,573</b>	<b>\$0</b>
<b>Public Safety</b>								
4210	Police	02	\$1,264,270	\$1,345,912	\$1,215,756	\$0	\$1,215,756	\$0
4215	Ambulances		\$0	\$0	\$0	\$0	\$0	\$0
4220	Fire	02	\$1,160,570	\$1,256,541	\$1,288,790	\$0	\$1,288,790	\$0
4240	Building Inspection	02	\$85,780	\$92,473	\$107,933	\$0	\$107,933	\$0
4290	Emergency Management	02	\$269	\$4,627	\$4,627	\$0	\$4,627	\$0
4299	Other Public Safety	02	\$28,000	\$29,200	\$29,202	\$0	\$29,202	\$0
	<b>Public Safety Subtotal</b>		<b>\$2,538,889</b>	<b>\$2,728,753</b>	<b>\$2,646,308</b>	<b>\$0</b>	<b>\$2,646,308</b>	<b>\$0</b>



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Appropriations

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<b>Airport/Aviation Center</b>								
4301	Airport Administration		\$0	\$0	\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
4309	Other Airport		\$0	\$0	\$0	\$0	\$0	\$0
<b>Airport/Aviation Center Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Highways and Streets</b>								
4311	Highway Administration		\$0	\$0	\$0	\$0	\$0	\$0
4312	Highways and Streets	02	\$845,058	\$909,421	\$572,781	\$572,781	\$572,781	\$0
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting	02	\$0	\$1	\$1	\$1	\$1	\$0
4319	Other Highway, Streets, and Bridges		\$0	\$0	\$0	\$0	\$0	\$0
<b>Highways and Streets Subtotal</b>			<b>\$845,058</b>	<b>\$909,422</b>	<b>\$572,782</b>	<b>\$572,782</b>	<b>\$572,782</b>	<b>\$0</b>
<b>Sanitation</b>								
4321	Sanitation Administration		\$0	\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection	02	\$573,628	\$462,359	\$531,288	\$531,288	\$531,288	\$0
4324	Solid Waste Disposal	02	\$174,504	\$166,170	\$179,500	\$179,500	\$179,500	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0	\$0	\$0
<b>Sanitation Subtotal</b>			<b>\$748,132</b>	<b>\$628,529</b>	<b>\$710,788</b>	<b>\$710,788</b>	<b>\$710,788</b>	<b>\$0</b>



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Account	Purpose	Article	Actual Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Selectmen's Appropriations for period ending 12/31/2026 (Recommended)	Selectmen's Appropriations for period ending 12/31/2026 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Not Recommended)
<b>Water Distribution and Treatment</b>								
4331	Water Administration		\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Water Distribution and Treatment Subtotal</b>		\$0	\$0	\$0	\$0	\$0	\$0
<b>Electric</b>								
4351	Electric Administration		\$0	\$0	\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Electric Subtotal</b>		\$0	\$0	\$0	\$0	\$0	\$0
<b>Health</b>								
4411	Health Administration		\$0	\$0	\$0	\$0	\$0	\$0
4414	Pest Control	02	\$0	\$10	\$10	\$0	\$10	\$0
4415	Health Agencies and Hospitals		\$0	\$0	\$0	\$0	\$0	\$0
4419	Other Health	02	\$0	\$1	\$1	\$0	\$1	\$0
	<b>Health Subtotal</b>		\$0	\$11	\$11	\$0	\$11	\$0



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<b>Welfare</b>								
4441	Welfare Administration		\$0	\$0	\$0	\$0	\$0	\$0
4442	Direct Assistance	02	\$15,429	\$18,907	\$21,168	\$0	\$21,168	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0	\$0	\$0
4449	Other Welfare		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Welfare Subtotal</b>		<b>\$15,429</b>	<b>\$18,907</b>	<b>\$21,168</b>	<b>\$0</b>	<b>\$21,168</b>	<b>\$0</b>
<b>Culture and Recreation</b>								
4520	Parks and Recreation	02	\$96,951	\$128,594	\$141,250	\$0	\$141,250	\$0
4550	Library	02	\$352,607	\$358,990	\$345,119	\$0	\$345,119	\$0
4583	Patriotic Purposes		\$0	\$0	\$0	\$0	\$0	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Culture and Recreation Subtotal</b>		<b>\$449,558</b>	<b>\$487,584</b>	<b>\$486,369</b>	<b>\$0</b>	<b>\$486,369</b>	<b>\$0</b>
<b>Conservation and Development</b>								
4611	Conservation Administration	02	\$6,177	\$12,704	\$12,704	\$0	\$12,704	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0	\$0	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Conservation and Development Subtotal</b>		<b>\$6,177</b>	<b>\$12,704</b>	<b>\$12,704</b>	<b>\$0</b>	<b>\$12,704</b>	<b>\$0</b>



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<b>Debt Service</b>								
4711	Principal - Long Term Bonds, Notes, and Other Debt	02	\$235,050	\$215,100	\$224,050	\$0	\$224,050	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt	02	\$45,139	\$58,291	\$45,210	\$0	\$45,210	\$0
4723	Interest on Tax and Revenue Anticipation Notes	02	\$0	\$1	\$1	\$0	\$1	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Debt Service Subtotal</b>		<b>\$280,189</b>	<b>\$273,392</b>	<b>\$269,261</b>	<b>\$0</b>	<b>\$269,261</b>	<b>\$0</b>
<b>Capital Outlay</b>								
4901	Land		\$0	\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$165,500	\$165,500	\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Capital Outlay Subtotal</b>		<b>\$165,500</b>	<b>\$165,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Operating Transfers Out</b>								
4911	To Revolving Funds		\$0	\$0	\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0	\$0	\$0
	<b>Operating Transfers Out Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total Operating Budget Appropriations</b>		<b>\$6,413,964</b>	<b>\$6,413,964</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,413,964</b>	<b>\$0</b>



Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Selectmen's Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	12	\$0	\$225,703	\$0	\$225,703
			<b>Purpose: ESTABLISH 24-HOUR PER-DIEM FIREFIGHTER/EMT POSITION</b>			
4911	To Revolving Funds	13	\$1	\$0	\$1	\$0
			<b>Purpose: Establish a Fire Prevention/Inspection Revolving Fund</b>			
4915	To Capital Reserve Funds	04	\$160,000	\$0	\$160,000	\$0
			<b>Purpose: CRF: MULTIPLE</b>			
4915	To Capital Reserve Funds	05	\$125,000	\$0	\$125,000	\$0
			<b>Purpose: CRF: Multi-Purpose Municipal Building</b>			
4915	To Capital Reserve Funds	06	\$150,000	\$0	\$150,000	\$0
			<b>Purpose: CRF: HIGHWAY VEHICLES/EQUIPMENT</b>			
4916	To Expendable Trusts	08	\$8,500	\$0	\$8,500	\$0
			<b>Purpose: CRF: MASTER PLAN</b>			
<b>Total Proposed Special Articles</b>			<b>\$443,501</b>	<b>\$225,703</b>	<b>\$443,501</b>	<b>\$225,703</b>



Individual Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for Appropriations for Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Selectmen's Appropriations for Appropriations for Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)	Budget Committee's Appropriations for Appropriations for Appropriations for period ending 12/31/2026 (Recommended) (Not Recommended)
4909	Improvements Other than Buildings	03	\$0	\$24,950	\$24,950	\$0
			<i>Purpose: MANUAL WASTE COLLECTION</i>			
4909	Improvements Other than Buildings	07	\$350,000	\$0	\$350,000	\$0
			<i>Purpose: ROAD REPAIR</i>			
<b>Total Proposed Individual Articles</b>			<b>\$350,000</b>	<b>\$24,950</b>	<b>\$374,950</b>	<b>\$0</b>



**New Hampshire**  
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 Revenue Administration

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**Revenues**

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Selectmen's Estimated Revenues for period ending 12/31/2026	Budget Committee's Estimated Revenues for period ending 12/31/2026
<b>Taxes</b>					
3120	Land Use Change Taxes for General Fund	02	\$389	\$40,000	\$40,000
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	02	\$0	\$4,118	\$4,118
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$38,218	\$39,000	\$39,000
	<b>Taxes Subtotal</b>		<b>\$38,607</b>	<b>\$83,118</b>	<b>\$83,118</b>
<b>Licenses, Permits, and Fees</b>					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	02	\$1,587,892	\$1,265,721	\$1,265,721
3230	Building Permits	02	\$130,811	\$120,000	\$120,000
3290	Other Licenses, Permits, and Fees	02	\$14,630	\$11,622	\$11,622
	<b>Licenses, Permits, and Fees Subtotal</b>		<b>\$1,733,333</b>	<b>\$1,397,343</b>	<b>\$1,397,343</b>
<b>From Federal Government</b>					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
	<b>From Federal Government Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Sources</b>					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$483,654	\$503,000	\$503,000
3353	Highway Block Grant	02	\$125,744	\$129,469	\$129,469
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0



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Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Selectmen's Estimated Revenues for period ending 12/31/2026	Budget Committee's Estimated Revenues for period ending 12/31/2026
<b>State Sources</b>					
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution		\$0	\$0	\$0
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$4,557	\$0	\$0
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
	<b>State Sources Subtotal</b>		<b>\$613,955</b>	<b>\$632,469</b>	<b>\$632,469</b>
<b>Charges for Services</b>					
3401	Income from Departments	02	\$1,642	\$1,500	\$1,500
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges	02	\$1,700	\$1,600	\$1,600
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges		\$43,025	\$0	\$0
	<b>Charges for Services Subtotal</b>		<b>\$46,367</b>	<b>\$3,100</b>	<b>\$3,100</b>
<b>Miscellaneous Revenues</b>					
3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$177,053	\$0	\$0
3502	Interest on Investments	02	\$112,235	\$140,000	\$140,000
3503	Rents of Property		\$15,095	\$0	\$0
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified		\$36,484	\$0	\$0
	<b>Miscellaneous Revenues Subtotal</b>		<b>\$340,867</b>	<b>\$140,000</b>	<b>\$140,000</b>
<b>Interfund Operating Transfers In</b>					
3911	From Revolving Funds		\$56,500	\$0	\$0



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Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Selectmen's Estimated Revenues for period ending 12/31/2026	Budget Committee's Estimated Revenues for period ending 12/31/2026
<b>Interfund Operating Transfers In</b>					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
	<b>Interfund Operating Transfers In Subtotal</b>		<b>\$56,500</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Sources</b>					
3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
	<b>Other Financing Sources Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total Estimated Revenues and Credits</b>		<b>\$2,829,629</b>	<b>\$2,256,030</b>	<b>\$2,256,030</b>



**New Hampshire**  
 Department of  
 Revenue Administration

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**Budget Summary**

<b>Item</b>	<b>Selectmen's Period ending 12/31/2026 (Recommended)</b>	<b>Budget Committee's Period ending 12/31/2026 (Recommended)</b>
Operating Budget Appropriations	\$6,413,964	\$6,413,964
Special Warrant Articles	\$443,501	\$443,501
Individual Warrant Articles	\$350,000	\$374,950
<b>Total Appropriations</b>	<b>\$7,207,465</b>	<b>\$7,232,415</b>
Less Amount of Estimated Revenues & Credits	\$2,256,030	\$2,256,030
<b>Estimated Amount of Taxes to be Raised</b>	<b>\$4,951,435</b>	<b>\$4,976,385</b>



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Supplemental Schedule

<b>1. Total Recommended by Budget Committee</b>	<b>\$7,232,415</b>
<b>Less Exclusions:</b>	
2. Principal: Long-Term Bonds & Notes	\$224,050
3. Interest: Long-Term Bonds & Notes	\$45,210
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$269,260
<b>7. Amount Recommended, Less Exclusions (Line 1 less Line 6)</b>	<b>\$6,963,155</b>
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$696,316
<b>Collective Bargaining Cost Items:</b>	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
<b>12. Bond Override (RSA 32:18-a), Amount Voted</b>	<b>\$0</b>
<b>Maximum Allowable Appropriations Voted at Meeting:</b>	
<b>(Line 1 + Line 8 + Line 11 + Line 12)</b>	
	<b>\$7,928,731</b>